THE ROLE OF SAIS IN THE ACHIEVEMENT OF THE NATIONAL PRIORITIES AND GOALS

Dmitry Zaytsev

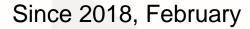
Accounts Chamber of the Russian Federation

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THE EXPERT GROUP ON THEME II



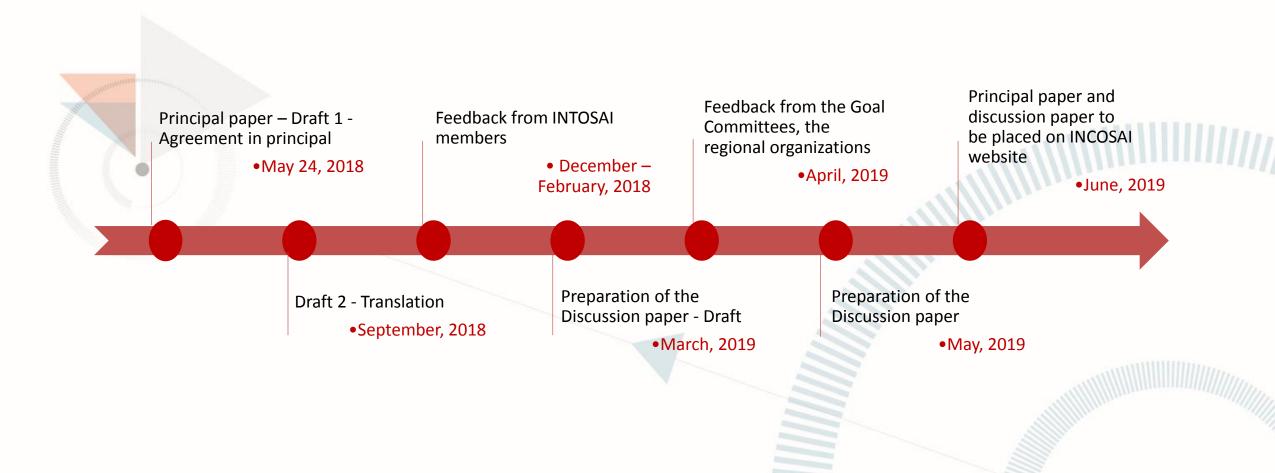
Coordinator: SAI of Russia

Participants: 22 SAI – Armenia, Austria, Azerbaijan, Belarus, Brazil, Cuba, Hungary, India, Indonesia, Italy, Kazakhstan, Mexico, Poland, Portugal, Saudi Arabia, Slovakia, Slovenia, South Africa, Spain, Turkey, UAE, USA and INTOSAI Development Initiative (IDI), GIZ



TIMELINE ON THEME II







NEW CHALLENGES FOR PUBLIC AUDIT APPROACHES

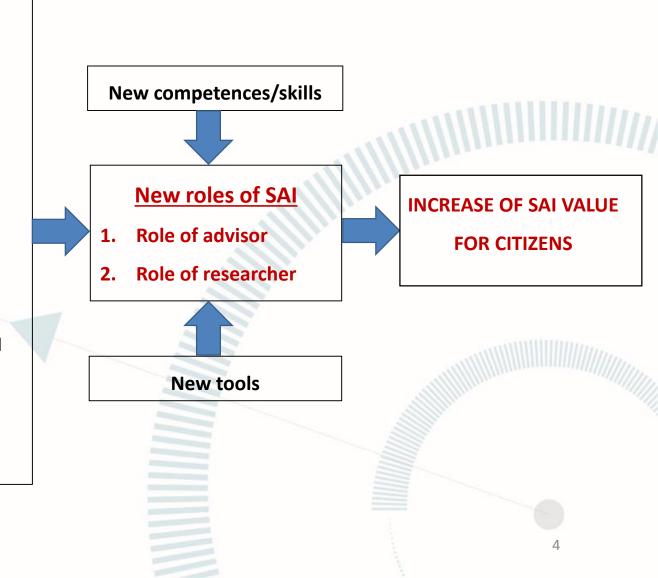


Changes in environment

- Growing public demand for transparency of national governments
- Expectations and obligations arising from ISSAI-P 12 (The Value and Benefits of SAIs)
- 2030 Agenda for Sustainable Development

New approaches

- Proactive approach
- 2. Whole-of-government approach
- 3. Accountability for results and learning
- 4. Evaluation of policy coherence
- Strategic planning, effective allocation of SAI resources
- 6. New quality of communication with stakeholders





STRATEGIC AND INTEGREATED APPROACH TO AUDITING



«Subject matter « 49 SAI answers

- Wide-scope strategic planning (24 references)
- Core nation-wide issues producing long-term effects (national goals and priorities, SDGs)
 (19 references)
- Cross-sectoral, whole-of-government approach (15 references)
- High-level decision making (8 references)
- All stages of policy cycle (5 references)

Approach / specific toolkits 14 SAI answers

- Integrated approach (5 references)
- Whole-of-government approach (4 references)
- Greater stakeholder engagement, new communication strategies
 (2 references)
- Best practices sharing
 (1 reference)

Research and advisory function 14 SAI answers

- Forward-looking approach (10 references)
- Result-oriented recommendations (10 references)
- Assessment of feasibility, risk analysis (7 references)
- Foresights, impact assessment (5 references)
- Advanced research and analytics (3 references)

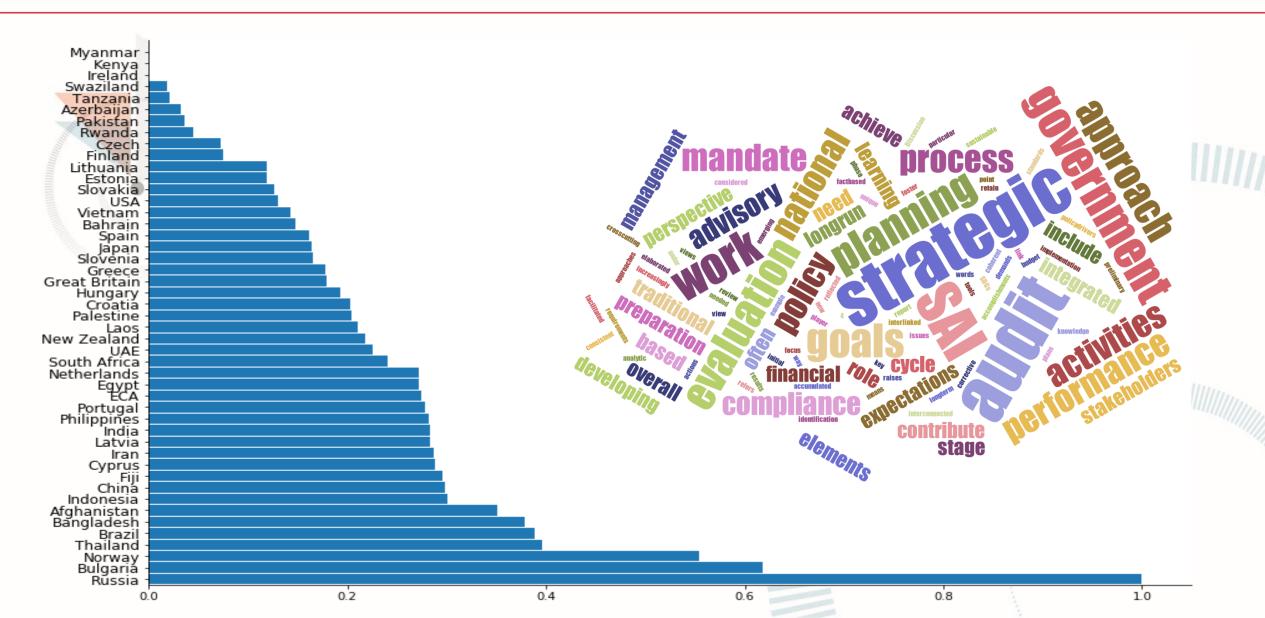
57 SAI supported / complimented the concept of the Theme II Principal paper 4 SAIs suggested options for strategic audit definition

- 1 SAI proposed to change the term "strategic audit"
- 1 SAI opposed the adoption of the term "strategic audit" in INTOSAI documents



SIMILARITY OF STRATEGIC AUDIT APPROACHES







KEY TOPICS FOR SUPREME AUDIT INSTITUTIONS



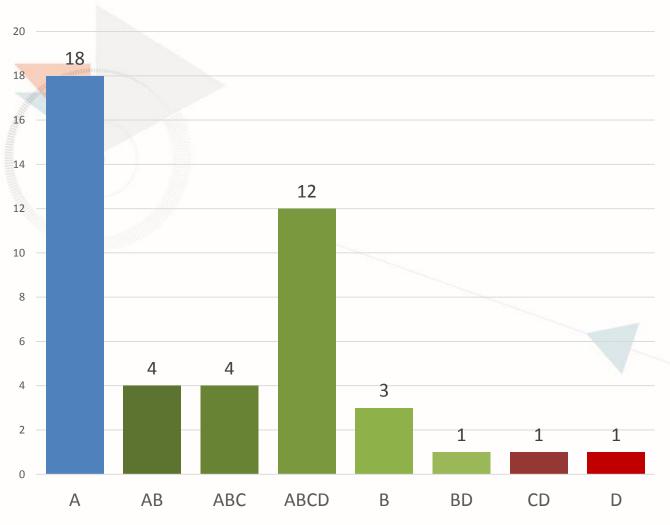
Share of SAIs addressed / plans to address the following audit topic (n=61)

- 1. Performance measurement and management 64% / 24%
- 2. Collaborative government **54% / 19%**
- 3. Public awareness and civic engagement **52% / 18%**
- 4. The use of data and evidence in the government's decision-making process 50% / 26%
- 5. Policy coherence **49% / 32%**
- 6. Prospective and future-oriented approach and risk management in government- 49% / 26%
- 7. Whole-of-government approach 41% / 24%
- 8. Inclusiveness of public policy 40% / 19%
- 9. Data openness **38% / 32%**
- 10. Center of government **27% / 19%**



SAI ROLES BEYOND TRADITIONAL FUNCTIONS





A – extensive recommendations based on audit work

B – extensive recommendations/consultations beyond audit work

C – researches aiming to develop methodological toolkit or good practice guides

D – researches aiming to determine key trends/risks



CHALLENGES AND EXPECTATIONS FROM THEME II DISCUSSION AT THE XXIII INCOSAI



Key topics of the Discussion paper on the Theme II

Institutional issues

- Lack or weakness of related mandates (11 references)
- Recommendations in dynamically changing conditions (10 references)
- "Relevance vs. Independence" dilemma (5 references)

Organizational issues

- Focusing on key audit topics (14 references)
- Lack of an effective communication between the SAIs and their stakeholders (14 references)

Resources and Tools

- Limited resources (HR/staff, IT, etc) (30 references)
- Lack of methodology and toolkits (14 references)
- Poor access/quality of data (8 references)

SAIs expectations from the Congress

- Consideration of problems related to strategic audit and their possible solutions (30 references)
- Best practice sharing (5 references)
- Development of a generally recognized concept of strategic audit (13 references)
- Discussion on the role of strategic audit in SDG implementation (6 references)

THANK YOU!